



# Alumni Spotlight: Micah Segelman, Ph.D.

I currently work at RTI International as a public health research analyst. RTI is a matrix organization which means we live within multiple organizational structures. We have a "home room" type structure where we have a supervisor and coworkers who often have similar skills or research interests. And then we are on at least one and usually multiple project teams. The hierarchy on the teams can vary greatly from project. For example, you can report to someone on a given project and they can report to you on another project. This allows for a lot of opportunities to learn new things from people who have particular expertise, and also many potential opportunities to develop your own leadership skills and unique style.

My UR experience prepared me very well for almost every aspect of my job: the health policy context, the data sets I worked with, statistical skills, statistical software, how to write clearly (although there are some small differences between writing for an academic audience and a policy audience), and learning how to publish in a peer reviewed journal. Perhaps most importantly – how to learn from feedback rather than getting defensive. There were opportunities to learn other things at UR such as writing a grant that would have been helpful but that I didn't choose to make time for in graduate school.

